



**HARVARD T.H. CHAN**  
**SCHOOL OF PUBLIC HEALTH**

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To all who care deeply about the World Health Organization:

As someone who has been involved with WHO in some capacity for almost a half a century, I am grateful that there are three truly outstanding candidates for the key position of Director-General. It is my belief that Dr. Sania Nishtar has the medical, organizational, diplomatic skills and experience to provide dynamic leadership to the organization. At an international meeting over a decade ago at the Harvard School of Public Health on the new idea of Innovation Research, Dr. Nishtar provided some of the most creative and innovative ideas. She has the ability to listen to new ideas, and the capacity to respond with both sensitivity and conviction. Her knowledge of health problems in developing countries, her experience in both the private and public sectors, her understanding of the importance of both communicable and non-communicable diseases, and her extraordinary ability to get things actually accomplished are tremendous assets. As the early use of information technology in her Heartfile Foundation indicates, she both understands the health needs of the present and is able to think creatively about how to anticipate and prepare for challenges awaiting in the future. I have great confidence that Dr. Nishtar would provide transparent, innovative and outstanding leadership of the World Health Organization.

Yours sincerely,